

# Memorandum



**Date:** May 16, 2007

**ED&HS**  
**Agenda Item No. 6(C)**

**To:** Honorable Audrey M. Edmonson, Chairperson  
and Members, Economic Development and Human Services Committee

**From:** George A. Burgess  
County Manager

**Subject:** Departmental Budget Presentations

As requested, the Office of Strategic Business Management (OSBM) has prepared budget presentation packages for your review. Please keep in mind that analysis continues to be performed as we work toward preparing the proposed resource allocation plan including the potential impact of budget reductions. As this information is compiled and reviewed, it will be made available for your consideration.

As part of each package (as applicable), OSBM has prepared an explanation for each of the questions raised during the previous budget presentations. The budget presentation report contains information that will assist you when reviewing departmental resource allocation proposals. The financial information provided in these packages is generalized from Resourcing for Results On-line application, a system developed to allow for real-time updates and access not only for County departments, but also for the Commission Auditor.

Following is a description for each of the areas of information presented in the packages before you today.

The Table of Organization (TO) contains departmental functional and staffing information. The functional component details each of the divisions of the department and a brief description of the responsibilities each division. The staffing chart details position information by position title and count. In addition as requested by the committee, each functional TO reflects total number of positions, total number of vacant positions, and the value of those vacant positions. Further information was requested regarding individual position responsibilities. This information is being compiled and will be presented as soon as it is available.

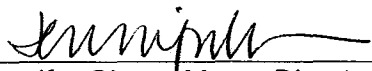
Immediately following the TO section, you will see the budget highlight information that was included in the FY 2006-07 Adopted Budget documents, as a reference, to assist you when reviewing the performance information within each department. This section includes the department issues page, which reflects a summary of issues that the department will address as part of the FY 2007-08 resource allocation process.

The general financial summary describes the preliminary financial information that contains all revenue and expenditure categories including but not limited to salary, overtime salary, fringes, overtime fringes, operating and capital expenditures, and non-operating expenditures that include debt service payments, reserves, transfers, etc. The financial summary also includes budgeted and filled full-time position counts, performance, enhancements and reductions information detailed by departmental activity. To further assist you in your review, you will notice the Department Summary Non-Operating Summary that reflects the department's debt service payments, transfers, and reserves.

Also included is a section called "Payments To and From Other Departments," a summary of payments services rendered to departments by other departments. This section is broken down into two areas: "To" and "From." The "To" section, identifies those payments to other departments for specific services rendered. The "From" section, identifies those payments received from other departments for specific services rendered. "To-From" transactions are displayed as one of the following: (1) a reimbursement to expenditures such as the Performing Arts Center reimbursing the Procurement Management Department for the use of a Senior Procurement Contracting Officer (for FY 2006-07); or (2) a proprietary revenue to the department such as Corrections and Rehabilitation providing lawn and ground maintenance services (Inmate Industry) paid by the General Services Administration.

Also included is the Selected Line Item Highlights page that details selected line item expenditures that are of interest to various stakeholders.

The last piece of the financial summary is the Capital Funded Requests Revenue Summary, which details capital projects being requested for the new fiscal year in addition to revenues that may have been projected for the current year and previous years and the Capital Funded Requests Expenditure Summaries which details the projected expenditure on capital project for the same years.



Jennifer Glazer-Moon, Director  
Office of Strategic Business Management

Agenda Item No.

## **Departmental Budget Presentations**

## **Housing Agency**

## Department: Housing Agency

(\$ in 000s)

### Department-wide Issues

- 1 Utilize Surtax (\$3 million) and CDBG in the current fiscal year for expenses associated with rehab and repair of Public Housing facilities. Access to similar funding for next fiscal year would greatly assist in mitigating impact of significant budget reductions.
- 2 Deficit of \$3.8 million in the current fiscal year
- 3 Critical training and technical assistance needs department-wide (particularly in Public Housing, Private Rental Housing, Applicant and Leasing Center, Finance and Accounting, Development and Loan Administration)
- 4 Reorganization to align MDHA with new USHUD Asset Management guidelines and improve Agency will require major changes in financial and operating procedures. The corresponding financial impact of these changes will be ongoing through FY07-08.
- 5 Flat or declining revenues and escalating costs will impact service levels. There is inadequate funding to address critical needs in Private Rental housing (such as completion of new software implementation already underway, postage for mailing of landlord checks, etc.) and Public Housing (such as maintenance personnel and materials and site security).
- 6 Ongoing focus on vacancy reduction efforts
- 7 Department-wide conversion to new computer system - will be costlier than budgeted in FY06-07, continue on through FY08 and divert substantial amount of staff time.
- 8 No funding identified to cover higher costs of consolidation all of MDHA's Central Office functions (increased rent, build-out, moving expenses, etc.). Move is required in order to bring Agency into compliance with terms of the Voluntary Consent Agreement with USHUD.
- 9 USHUD threat of receivership and repayment of Deloitte Audit costs (about \$2M - cannot be paid from federal funds)

### Public Housing Issues

- 1 Ongoing efforts to reduce vacancies and lease-up available units
- 2 Delivery of units meeting Uniform Federal Accessibility Standards required by Voluntary Compliance Agreement
- 3 No funding yet identified to continue safety and security program beyond FY06-07.
- 4 Need to outsource Helen Sawyer ALF

### Private Rental Issues

- 1 Inadequate funds identified to ensure timely and successful completion of software conversion already underway.
- 2 Antiquated phone system inadequate and must be replaced.
- 3 The filing system, including hardware, software, furniture, and office supplies is in need of a complete overhaul.
- 4 Filling senior position(s) at Private Rental with staff that have the required programmatic background to implement needed changes.
- 5 Reclassification and right-sizing of line staff to attract and retain persons with the necessary skill levels to be effective in case management and file processing.

### Applicant Leasing Center - Tenant Selection Issues

- 1 Completing recruitment within the Center is key in the effectiveness of the ALC.
- 2 The waiting lists must be re-opened in FY07-08. This will result in additional personnel and overhead expenditure for advertising, ranking, data entry, etc.

### Finance & Accounting Issues

- 1 Need to complete 1998 GAAP conversion and provide necessary necessary training to staff.
- 2 At present financial reporting and procurement entail myriad duplicative and manual processes.
- 3 \$3.2 million in overdue invoices from prior years owed to ETS.

### Affordable Housing-Surtax Issues

- 1 Need to enhance monitoring to ensure annual compliance of affordable housing development and recipients of rehabilitation and homeownership loans with applicable rental regulatory agreements and restrictive covenants.

### Development Issues

- 1 Funding for continuation of Community Support Services program for HOPE VI residents has not yet been identified.
- 2 HOPE VI project status.



GENERAL DEPARTMENTAL FINANCIAL SUMMARY								
Department: Housing Agency								
(\$ in 000s)								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection
REVENUE								
CW	General Fund Countywide	\$0	\$0	\$0	\$0	\$4,057	\$0	\$0
PROP	Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$934
PROP	Documentary Stamp Surtax	\$54,810	\$23,280	\$34,119	\$46,112	\$43,792	\$40,000	\$33,503
PROP	Fees and Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$10
PROP	Interest Income	\$3,789	\$2,135	\$1,782	\$2,460	\$5,821	\$3,200	\$4,042
PROP	Miscellaneous Non-Operating Revenue	\$0	\$554	\$458	\$2,524	\$3,492	\$3,000	\$5,652
PROP	Miscellaneous Revenues	\$7,031	\$1,611	\$4,931	\$7,631	\$1,659	\$1,480	\$954
PROP	Other Revenues	\$0	\$0	\$0	\$0	\$1	\$0	\$1
PROP	Rentals	\$13,959	\$14,269	\$15,112	\$14,779	\$16,497	\$16,790	\$17,419
PROP	Other	\$7,038	\$3,432	\$358	\$134	\$79	\$1,631	\$16
PROP	Sale of Properties-Homeownership	\$845	\$2,530	\$1,973	\$380	\$1,307	\$3,187	\$21
PROP	SHIP Carryover	\$21,179	\$15,841	\$21,748	\$23,025	\$21,316	\$6,000	\$6,000
PROP	Lakeside & Park Lakes Revenues	\$0	\$250	\$480	\$712	\$648	\$2,587	\$650
PROP	Surtax Committed Loan Carryover	\$19,094	\$12,174	\$14,640	\$39,846	\$10,350	\$63,000	\$63,000
PROP	Loans Servicing Fees	\$0	\$603	\$580	\$597	\$982	\$500	\$683
PROP	Fannie Mae Reimbursement	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Surtax Loan Payback	\$0	\$0	\$0	\$0	\$11,520	\$11,700	\$11,700
STATE	Miscellaneous Non-Operating Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0
STATE	SHIP Operations	\$0	\$5,357	\$7,165	\$9,539	\$11,309	\$8,000	\$8,500
FED	Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$19,409
FED	Federal Grants	\$5,333	\$10,596	\$5,506	\$4,718	\$6,666	\$4,571	\$5,604
FED	Housing Assistance Payments	\$99,487	\$123,597	\$140,718	\$144,256	\$151,504	\$149,858	\$131,833
FED	Public Housing Subsidy	\$27,625	\$29,215	\$27,075	\$27,867	\$24,977	\$25,808	\$29,021
FED	Section 8 Admin Fee	\$11,151	\$11,050	\$11,748	\$14,388	\$19,702	\$14,715	\$12,025
FED	Hope VI	\$4,732	\$2,451	\$2,531	\$1,709	\$1,670	\$1,249	\$0

FED	Family Self Sufficiency-FSS	\$0	\$0	\$0	\$53	\$63	\$73	\$63	\$63
FED	HAP-Section 8 New Construction	\$2,875	\$2,951	\$3,248	\$3,050	\$3,024	\$3,100	\$3,087	\$3,060
<b>TOTAL REVENUE</b>		<b>\$278,948</b>	<b>\$261,896</b>	<b>\$294,172</b>	<b>\$343,780</b>	<b>\$340,436</b>	<b>\$360,449</b>	<b>\$354,127</b>	<b>\$346,316</b>
<b>EXPENDITURES</b>									
	Salary	\$29,932	\$30,766	\$31,672	\$30,209	\$31,825	\$33,460	\$31,267	\$30,364
	Overtime Salary	\$615	\$638	\$656	\$882	\$980	\$539	\$1,265	\$904
	Fringe	\$10,251	\$10,900	\$11,164	\$14,100	\$12,280	\$12,175	\$10,788	\$10,750
	Overtime Fringe	\$205	\$213	\$218	\$193	\$0	\$126	\$278	\$199
	Other Operating	\$124,932	\$90,870	\$42,647	\$38,326	\$48,558	\$32,853	\$42,575	\$36,183
	Capital	\$4,626	\$2,737	\$1,046	\$1,277	\$1,247	\$792	\$1,118	\$797
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$170,561</b>	<b>\$136,124</b>	<b>\$87,403</b>	<b>\$84,987</b>	<b>\$94,890</b>	<b>\$79,945</b>	<b>\$87,291</b>	<b>\$79,197</b>
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$72,911	\$51,897
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	\$108,040	\$125,772	\$140,183	\$155,850	\$164,204	\$280,504	\$197,804	\$215,222
<b>TOTAL NON OPERATING EXPENDITURES</b>		<b>\$108,040</b>	<b>\$125,772</b>	<b>\$140,183</b>	<b>\$155,850</b>	<b>\$164,204</b>	<b>\$280,504</b>	<b>\$270,715</b>	<b>\$267,119</b>
<b>TOTAL EXPENDITURES</b>		<b>\$278,601</b>	<b>\$261,896</b>	<b>\$227,586</b>	<b>\$240,837</b>	<b>\$259,094</b>	<b>\$360,449</b>	<b>\$358,006</b>	<b>\$346,316</b>
<b>REVENUES LESS EXPENDITURES</b>		<b>\$347</b>	<b>\$0</b>	<b>\$66,586</b>	<b>\$102,943</b>	<b>\$81,342</b>	<b>\$0</b>	<b>\$-3,879</b>	<b>\$0</b>



**B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	774	763	755	690	698	698	698	620
Full-Time Positions Filled =					115		655	
Part-time FTEs Budgeted =	247	279	155	103	59	49	46	14
Temporary FTEs Budgeted =	85	113	82	43	0	0	0	0

**Activity: Administration/Director**
**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Documentary Stamp Surtax	\$0	\$0	\$0	\$130	\$267	\$136	\$0	\$0
SHIP Operations	\$0	\$0	\$0	\$50	\$0	\$55	\$0	\$0
Public Housing Subsidy	\$0	\$0	\$0	\$700	\$725	\$758	\$0	\$0
Section 8 Admin Fee	\$0	\$0	\$0	\$390	\$341	\$411	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,270</b>	<b>\$1,333</b>	<b>\$1,360</b>	<b>\$0</b>	<b>\$0</b>
<b>EXPENDITURES</b>								
Salary	\$0	\$0	\$0	\$950	\$809	\$1,011	\$801	\$813
Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$20	\$10
Fringe	\$0	\$0	\$0	\$320	\$356	\$349	\$215	\$228
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$4	\$2
Other Operating	\$0	\$0	\$0	\$0	\$168	\$0	\$49	\$93
Capital	0	0	0	0	0	0	0	0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,270</b>	<b>\$1,333</b>	<b>\$1,360</b>	<b>\$1,089</b>	<b>\$1,146</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,270</b>	<b>\$1,333</b>	<b>\$1,360</b>	<b>\$1,089</b>	<b>\$1,146</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$-1,089</b>	<b>\$-1,146</b>

**B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	14	16	12	15	18	15	18	10
Full-Time Positions Filled =							12	
Part-time FTEs Budgeted =	2	3	2	0	0	0	1	0
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percent of time responses to CM and BCC occur within 5 days				90%		95%	95%	97%	ES9-3

**Comments/Justification:**

--

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
1	Chief Development Officer	0	0	149	149	112	37	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												
2	Chief Housing Policy (CHPR)	0	0	204	204	161	43	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraint.												
3	Chief Administrative Officer	0	0	195	195	153	42	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												
4	Information Representative	0	0	60	60	44	16	0	0	No	1	ES2-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraint												
5	SPA 1	0	0	101	101	79	22	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraint.												
6	Executive Secretary	0	0	62	62	46	16	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												
7	Admin. Officer 2	0	0	64	64	48	16	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												

**Activity: Affordable Housing-Surtax**
**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Documentary Stamp Surtax	\$54,810	\$23,280	\$34,119	\$44,362	\$42,627	\$38,173	\$33,503	\$36,854
Fannie Mae Reimbursement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600
Interest Income	\$3,676	\$2,135	\$1,781	\$2,460	\$5,317	\$3,200	\$3,735	\$3,300
Loans Servicing Fees	\$0	\$603	\$580	\$597	\$982	\$500	\$683	\$800
Miscellaneous Non-Operating Revenue	\$0	\$554	\$458	\$2,524	\$3,492	\$3,000	\$5,652	\$4,000
Other	\$0	\$0	\$0	\$0	\$0	\$1,500	\$0	\$0
SHIP Carryover	\$21,179	\$15,841	\$21,748	\$23,025	\$21,316	\$6,000	\$6,000	\$3,624
Surtax Committed Loan Carryover	\$19,094	\$12,174	\$14,640	\$39,846	\$10,350	\$63,000	\$63,000	\$61,431
Surtax Loan Payback	\$0	\$0	\$0	\$0	\$11,520	\$11,700	\$11,700	\$11,900
SHIP Operations	\$0	\$5,357	\$7,165	\$9,419	\$11,309	\$7,876	\$8,500	\$10,000
<b>TOTAL REVENUE</b>	<b>\$98,759</b>	<b>\$59,944</b>	<b>\$80,491</b>	<b>\$122,233</b>	<b>\$106,913</b>	<b>\$134,949</b>	<b>\$132,773</b>	<b>\$132,509</b>
<b>EXPENDITURES</b>								
Salary	\$3,289	\$3,316	\$4,208	\$2,077	\$2,491	\$3,156	\$2,710	\$2,966
Overtime Salary	\$0	\$0	\$0	\$13	\$1	\$0	\$63	\$25
Fringe	\$1,097	\$1,421	\$1,052	\$1,199	\$1,929	\$1,088	\$927	\$1,010
Overtime Fringe	\$0	\$0	\$0	\$5	\$0	\$0	\$14	\$6
Other Operating	\$85,619	\$46,503	\$6,349	\$4,476	\$12,273	\$3,059	\$3,147	\$4,843
Capital	\$90	\$44	\$8	\$54	\$127	\$100	\$62	\$127
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$90,095</b>	<b>\$51,284</b>	<b>\$11,617</b>	<b>\$7,824</b>	<b>\$16,821</b>	<b>\$7,403</b>	<b>\$6,923</b>	<b>\$8,977</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$65,055	\$44,049
Transfers	0	0	0	0	0	0	0	0
OthNonOper	\$8,553	\$8,660	\$7,517	\$11,693	\$31,241	\$127,546	\$56,540	\$79,483
<b>TOTAL EXPENDITURES</b>	<b>\$98,648</b>	<b>\$59,944</b>	<b>\$19,134</b>	<b>\$19,517</b>	<b>\$48,062</b>	<b>\$134,949</b>	<b>\$128,518</b>	<b>\$132,509</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$111</b>	<b>\$0</b>	<b>\$61,357</b>	<b>\$102,716</b>	<b>\$58,851</b>	<b>\$0</b>	<b>\$4,255</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	49	50	57	62	58	61	58	57
Full-Time Positions Filled =							57	
Part-time FTEs Budgeted =	17	16	11	0	0	0	0	0
Temporary FTEs Budgeted =	6	5	8	3	0	0	0	0



**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of single family loans issued	600	319	306	206	281	250	305	300	HH5-1
<b>Comments/Justification:</b> Number of loans is dependent on housing prices as well as income levels of clients									
Number of single family rehabilitation loans issued	30	39	97	115	174	120	106	200	HH5-2
<b>Comments/Justification:</b> Work with CAA to meet these objectives									
Number of affordable housing projects under rental regulatory agreements monitored						140	140	145	ED1-1
<b>Comments/Justification:</b> Annual monitoring is required.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME

**Activity: Applicant Leasing Center - Tenant Selection**
**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Documentary Stamp Surtax	\$0	\$0	\$0	\$750	\$426	\$757	\$0	\$0
Public Housing Subsidy	\$0	\$0	\$0	\$877	\$813	\$711	\$0	\$0
Section 8 Admin Fee	\$0	\$0	\$0	\$800	\$1,888	\$916	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,427</b>	<b>\$3,127</b>	<b>\$2,384</b>	<b>\$0</b>	<b>\$0</b>
<b>EXPENDITURES</b>								
Salary	\$0	\$0	\$0	\$1,820	\$1,469	\$1,717	\$1,109	\$1,175
Overtime Salary	\$0	\$0	\$0	\$0	\$18	\$0	\$9	\$8
Fringe	\$0	\$0	\$0	\$607	\$543	\$667	\$422	\$448
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$2	\$2
Other Operating	\$0	\$0	\$0	\$0	\$1,084	\$0	\$601	\$434
Capital	\$0	\$0	\$0	\$0	\$13	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,427</b>	<b>\$3,127</b>	<b>\$2,384</b>	<b>\$2,143</b>	<b>\$2,067</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,427</b>	<b>\$3,127</b>	<b>\$2,384</b>	<b>\$2,143</b>	<b>\$2,067</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$-2,143</b>	<b>\$-2,067</b>

**B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	35	35	43	43	38	38	38	29
Full-Time Positions Filled =							29	
Part-time FTEs Budgeted =	9	9	5	0	0	0	0	0
Temporary FTEs Budgeted =	10	8	13	5	0	0	0	0

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of families issued tenant-based assistance							6000		HH1-1
<b>Comments/Justification:</b>									
Number of families issued project-based assistance							3600		ED1-1
<b>Comments/Justification:</b>									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
1	Reduction of one Tenant Selection Supervisor 3 position	0	0	77	77	59	18	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints												
2	Reduction of one Tenant Selection Supervisor 2 position	0	0	62	62	46	16	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints												
3	Reduction of one Clerk 2 position	0	0	38	38	26	12	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints												
4	Reduction of two Office Support Specialist positions	0	0	81	81	56	25	0	0	No	2	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints												
5	Reduction of two Eligibility Interviewer positions	0	0	86	86	60	26	0	0	No	2	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints												



**Activity: Compliance & Administration**
**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Documentary Stamp Surtax	\$0	\$0	\$0	\$120	\$472	\$116	\$0	\$0
Federal Grants	\$0	\$0	\$0	\$240	\$0	\$250	\$0	\$0
Public Housing Subsidy	\$0	\$0	\$0	\$670	\$702	\$675	\$0	\$0
Section 8 Admin Fee	\$0	\$0	\$0	\$500	\$520	\$507	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,530</b>	<b>\$1,694</b>	<b>\$1,548</b>	<b>\$0</b>	<b>\$0</b>
<b>EXPENDITURES</b>								
Salary	\$0	\$0	\$0	\$1,147	\$955	\$1,176	\$2,029	\$1,912
Overtime Salary	\$0	\$0	\$0	\$0	\$9	\$0	\$1	\$1
Fringe	\$0	\$0	\$0	\$383	\$438	\$372	\$619	\$617
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$0	\$0	\$0	\$292	\$0	\$59	\$29
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,530</b>	<b>\$1,694</b>	<b>\$1,548</b>	<b>\$2,708</b>	<b>\$2,559</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,530</b>	<b>\$1,694</b>	<b>\$1,548</b>	<b>\$2,708</b>	<b>\$2,559</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$-2,708</b>	<b>\$-2,559</b>

**B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	30	21	30	18	19	18	34	28
Full-Time Positions Filled =							32	
Part-time FTEs Budgeted =	3	3	2	1	0	0	0	0
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of cases investigated for fraud and related matters	42	278	355	840	435	300	250	250	HH5-1
<b>Comments/Justification:</b> Compliance with program regulations is a HUD requirement.									
Percent of construction contracts with Section 3 compliance	44%	33%	41%	11%	15%	10%	10%	10%	HH5-1
<b>Comments/Justification:</b>									
Percent other contracts with Section 3 compliance	14%	12%	7%	19%	18%	10%	10%	10%	HH5-1
<b>Comments/Justification:</b>									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
1	SPA 2 position - performs various supervisory functions over the VCA Coordinator, ADA Coordinator, and hearing unit.	0	0	91	91	70	21	0	0	No	1	ED1-1

COMMENTS/JUSTIFICATION: Cut due to budget constraints - supervision of VCA and ADA units to be re-assigned. The hearing unit is being disbanded with the functions decentralized to Public Housing, Section 8 and ALC.

2	Manager, Training and Development - Oversees all training and development functions for MDHA.	0	0	108	108	85	23	0	0	No	1	NU2-3
---	---	---	---	-----	-----	----	----	---	---	----	---	-------

COMMENTS/JUSTIFICATION: Position cut due to budget constraints - will reduce MDHA's ability to provide specialized in-house training and development opportunities.

3	Word Processing Operator 1 - Hearing unit. Schedules hearings, tracks 30-day request period, and other clerical responsibilities.	0	0	56	56	41	15	0	0	No	1	NU2-2
---	---	---	---	----	----	----	----	---	---	----	---	-------

COMMENTS/JUSTIFICATION: Cut because hearing function is being decentralized to operating divisions (Public Housing, Private Rental and ALC). Due to budget constraints, existing staff in those divisions will have to absorb additional workload.

4	AO 2 - position supports various compliance functions including review of proposed and final rules, regulatory research, part-time hearing officer	0	0	76	76	58	18	0	0	No	1	ES8-3
---	--	---	---	----	----	----	----	---	---	----	---	-------

COMMENTS/JUSTIFICATION: Position being cut due to budget constraints.

5	Contracts Compliance Specialist 2 - Section 3 Unit	0	0	64	64	48	16	0	0	No	1	ES8-3
---	--	---	---	----	----	----	----	---	---	----	---	-------

COMMENTS/JUSTIFICATION: Position cut due to budget constraints. Section 3 function being moved to Facilities unit and these duties will have to be absorbed by existing staff.

6	AO 3 - Performs reasonable accommodation reviews for Section 8 clients.	0	0	108	108	85	23	0	0	No	1	ES8-3
---	---	---	---	-----	-----	----	----	---	---	----	---	-------

COMMENTS/JUSTIFICATION: Function is being transferred to Private Rental Housing. Due to budget constraints, these duties will have to be absorbed by existing staff.

7	OSS 2 - Clerical position in Human Resources Division	0	0	44	44	31	13	0	0	No	1	ES5-1
---	---	---	---	----	----	----	----	---	---	----	---	-------

COMMENTS/JUSTIFICATION: Being cut due to budget constraints - will further impact short-staffed HR unit's ability to process increased flow of personnel transactions due to reorganization.

	Personnel Specialist 2 - this position is											
--	---	--	--	--	--	--	--	--	--	--	--	--

8	responsible for Affirmative Action for MDHA.	0	0	65	65	49	16	0	0	No	1	ES5-1
COMMENTS/JUSTIFICATION: Due to budget constraints, this function will be merged with that of Trainer - another PS 2 position.												
9	Clerk 2 - Investigations Unit. Handles fraud hotline, opening of cases, performing basic background research on computer system and handling clerical responsibilities	0	0	38	38	26	12	0	0	No	1	ES8-3
COMMENTS/JUSTIFICATION: Position being cut due to budget constraints.												
10	AO 2 - Audit unit	0	0	64	64	48	16	0	0	No	1	ES8-3
COMMENTS/JUSTIFICATION: Cut due to budget constraints - will limit number of quality assurance reviews.												

**Activity: Development**
**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Federal Grants	\$0	\$0	\$0	\$0	\$0	\$1,061	\$0	\$0
Hope VI	\$4,732	\$2,451	\$2,531	\$1,709	\$1,097	\$1,249	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$4,732</b>	<b>\$2,451</b>	<b>\$2,531</b>	<b>\$1,709</b>	<b>\$1,097</b>	<b>\$2,310</b>	<b>\$0</b>	<b>\$0</b>
<b>EXPENDITURES</b>								
Salary	\$286	\$813	\$707	\$398	\$803	\$1,777	\$586	\$420
Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$30	\$15
Fringe	\$95	\$271	\$236	\$95	\$294	\$533	\$247	\$233
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$7	\$3
Other Operating	\$2,017	\$52	\$1,581	\$1,216	\$0	\$0	\$70	\$73
Capital	\$2	\$1,315	\$3	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$2,400</b>	<b>\$2,451</b>	<b>\$2,527</b>	<b>\$1,709</b>	<b>\$1,097</b>	<b>\$2,310</b>	<b>\$940</b>	<b>\$744</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$2,400</b>	<b>\$2,451</b>	<b>\$2,527</b>	<b>\$1,709</b>	<b>\$1,097</b>	<b>\$2,310</b>	<b>\$940</b>	<b>\$744</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$2,332</b>	<b>\$0</b>	<b>\$4</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$-940</b>	<b>\$-744</b>

**B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	38	36	33	33	31	33	31	18
Full-Time Positions Filled =							22	
Part-time FTEs Budgeted =	1	8	3	0	0	0	0	0
Temporary FTEs Budgeted =								



**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of new homes built for HOPE VI					4	2	37	57	ED1-3

**Comments/Justification:**

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
1	Executive Secretary	0	0	57	57	42	15	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												
2	Assistant Director Housing Development	0	0	108	108	85	23	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												
3	Mixed Use Development Manager	0	0	91	91	70	21	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												
4	Director Human Services	0	0	102	102	80	22	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												
5	Engineer 2	0	0	74	74	56	18	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												
6	MDHA Facilit (Interior Designer)	0	0	89	89	71	18	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												
7	Real Estate	0	0	98	98	79	19	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												
8	Construction Manager 3	0	0	135	135	108	27	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												
9	Construct2	0	0	102	102	80	22	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												
10	OSS 3	0	0	58	58	43	15	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												
11	Construction Manager 3	0	0	145	145	117	28	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:												

**Activity: Finance & Accounting**
**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Documentary Stamp Surtax	\$0	\$0	\$0	\$750	\$0	\$818	\$0	\$0
SHIP Operations	\$0	\$0	\$0	\$70	\$0	\$69	\$0	\$0
Federal Grants	\$0	\$0	\$0	\$100	\$0	\$124	\$0	\$0
Public Housing Subsidy	\$0	\$0	\$0	\$1,890	\$1,500	\$1,583	\$0	\$0
Section 8 Admin Fee	\$0	\$0	\$0	\$1,870	\$3,492	\$1,904	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,680</b>	<b>\$4,992</b>	<b>\$4,498</b>	<b>\$0</b>	<b>\$0</b>
<b>EXPENDITURES</b>								
Salary	\$0	\$0	\$0	\$3,400	\$2,695	\$3,338	\$2,419	\$2,635
Overtime Salary	\$0	\$0	\$0	\$0	\$33	\$0	\$86	\$70
Fringe	\$0	\$0	\$0	\$1,280	\$965	\$1,160	\$837	\$829
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$19	\$15
Other Operating	\$0	\$0	\$0	\$0	\$1,296	\$0	\$1,828	\$1,979
Capital	\$0	\$0	\$0	\$0	\$3	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,680</b>	<b>\$4,992</b>	<b>\$4,498</b>	<b>\$5,189</b>	<b>\$5,528</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,680</b>	<b>\$4,992</b>	<b>\$4,498</b>	<b>\$5,189</b>	<b>\$5,528</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$-5,189</b>	<b>\$-5,528</b>

**B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	73	76	81	62	68	66	53	45
Full-Time Positions Filled =							49	
Part-time FTEs Budgeted =	13	14	3	2	0	0	0	0
Temporary FTEs Budgeted =	2	2	3	1	0	0	0	0

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Achieve minimum of 25 points on PHAS financial indicator	30	0	26	28	waived due to hurricanes	waived due to hurricanes	waived due to hurricanes	25	ES9-4

**Comments/Justification:** HUD's assessment of the financial health of an agency

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Accountant 2 - Grant Accountant specializing in management, tracking, reporting on USHUD grants	0	0	83	83	64	19	0	0	No	No	1	ES8-3

COMMENTS/JUSTIFICATION: Greatly enhance accountability and assist in complying with USHUD regulations

2	Contract Accountant to perform detailed review HOPE VI grant history (for both Ward Towers ALF and Scott/Carver)	0	0	200	200	0	0	200	0	No	No	0	ES8-3
---	--	---	---	-----	-----	---	---	-----	---	----	----	---	-------

COMMENTS/JUSTIFICATION: Would allow new administration to do a thorough review of historical grant expenditures and draws thus increasing transparency and accountability

3	Clerk 4 - Purchasing Unit	0	0	64	64	48	16	0	0	No	No	0	ES3-1
---	---------------------------	---	---	----	----	----	----	---	---	----	----	---	-------

COMMENTS/JUSTIFICATION: Enhance Purchasing's ability to meet increased workload in this area due to operational changes required under USHUD asset management guidelines

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
1	Account Clerk	0	0	43	43	30	13	0	0	No	1	ES8-3
COMMENTS/JUSTIFICATION: Cut due to budget constraints												
2	Two Accountant 1 positions	0	0	106	106	77	29	0	0	No	2	ES8-3
COMMENTS/JUSTIFICATION: Cut due to budget constraints												
3	Clerk 2	0	0	38	38	26	12	0	0	No	1	ES8-3
COMMENTS/JUSTIFICATION: Cut due to budget constraints												
4	Accountant 2	0	0	83	83	64	19	0	0	No	1	ES8-3
COMMENTS/JUSTIFICATION: Cut due to budget constraints												
5	SPA 1 position - vacant (confirm if this is in Procurement or Budget unit)	0	0	83	83	64	19	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION: Cut due to budget constraints												
6	Driver/Messenger - shuttles documents among multiple MDHA sites and SPCC	0	0	39	39	27	12	0	0	No	1	ES6-3
COMMENTS/JUSTIFICATION: Cut due to budget constraint - will extend processing time for documents moving between offices												
7	SPA 1 - budget unit	0	0	107	107	84	23	0	0	No	1	ES8-3
COMMENTS/JUSTIFICATION: Cut due to budget - will result in longer lag time in production of key management reports and budgets												
8	Clerk 4 - Purchasing Unit - Assists in administration of MDHA safety program	0	0	64	64	48	16	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION: Cut due to budget constraints												



**Activity: Private Rental**
**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Fees and Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$10	\$12
Interest Income	\$0	\$0	\$0	\$0	\$486	\$0	\$307	\$307
Other Revenues	\$0	\$0	\$0	\$0	\$1	\$0	\$1	\$1
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$19,409	\$6,389
Family Self Sufficiency-FSS	\$0	\$0	\$0	\$53	\$63	\$73	\$63	\$63
Housing Assistance Payments	\$99,487	\$123,597	\$140,718	\$144,256	\$151,504	\$149,858	\$131,833	\$135,899
Section 8 Admin Fee	\$11,151	\$11,050	\$11,748	\$10,828	\$13,461	\$10,977	\$12,025	\$12,216
<b>TOTAL REVENUE</b>	<b>\$110,638</b>	<b>\$134,647</b>	<b>\$152,466</b>	<b>\$155,137</b>	<b>\$165,515</b>	<b>\$160,908</b>	<b>\$163,648</b>	<b>\$154,887</b>
<b>EXPENDITURES</b>								
Salary	\$7,100	\$6,857	\$8,698	\$4,394	\$5,106	\$4,903	\$4,846	\$5,111
Overtime Salary	\$0	\$0	\$0	\$202	\$293	\$0	\$347	\$250
Fringe	\$2,366	\$2,939	\$2,174	\$2,880	\$1,366	\$1,787	\$1,767	\$1,875
Overtime Fringe	\$0	\$0	\$0	\$67	\$0	\$0	\$76	\$55
Other Operating	\$6,250	\$7,605	\$5,196	\$3,198	\$4,178	\$4,270	\$6,125	\$4,049
Capital	\$106	\$134	\$8	\$12	\$51	\$90	\$415	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$15,822</b>	<b>\$17,535</b>	<b>\$16,076</b>	<b>\$10,753</b>	<b>\$10,994</b>	<b>\$11,050</b>	<b>\$13,576</b>	<b>\$11,340</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$6,390	\$5,000
Transfers	0	0	0	0	0	0	0	0
OthNonOper	\$99,487	\$117,112	\$132,666	\$144,157	\$132,962	\$149,858	\$141,264	\$135,739
<b>TOTAL EXPENDITURES</b>	<b>\$115,309</b>	<b>\$134,647</b>	<b>\$148,742</b>	<b>\$154,910</b>	<b>\$143,956</b>	<b>\$160,908</b>	<b>\$161,230</b>	<b>\$152,079</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$-4,671</b>	<b>\$0</b>	<b>\$3,724</b>	<b>\$227</b>	<b>\$21,559</b>	<b>\$0</b>	<b>\$2,418</b>	<b>\$2,808</b>

# **B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	151	144	132	107	115	117	115	106
Full-Time Positions Filled =					115		109	
Part-time FTEs Budgeted =	25	26	24	15	14	14	4	4
Temporary FTEs Budgeted =	20	16	27	10	0	0	0	0

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percent of Section 8 lease-up rate	88.9%	87.7%	94%	94%	86%	95%	95%	95%	HH5-1

**Comments/Justification:** Lease up rate is now dependent on available funds and not authorized vouchers

Section 8 Management Assessment Program (SEMAP) Score	Standard	Standard	Standard	Standard	Waived due to hurricanes	Waived due to hurricanes	Waived due to hurricanes	Standard	HH5-1
---	----------	----------	----------	----------	--------------------------	--------------------------	--------------------------	----------	-------

**Comments/Justification:** SEMAP is HUD's performance monitoring program scored annually

Number of Section 8 home ownership loans closed annually			19	18	26	20	25	25	ED1-1
--	--	--	----	----	----	----	----	----	-------

**Comments/Justification:**

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Postage - Restore budget to ensure sufficient funds available for critical functions such as mailing of applications, landlord payments, and service of due process.	0	0	250	250	0	0	250	0	No	No	0	ES1-2
COMMENTS/JUSTIFICATION: Will enable critical mailings such as landlord checks and enhance landlord outreach efforts necessary to improve Section 8 lease-up rate and SEMAP indicators													
2	Restore funding for computer software needed for IT system upgrade	0	0	50	50	0	0	0	50	No	No	0	ES9-3
COMMENTS/JUSTIFICATION: Will provide necessary hardware to proceed with critical IT system upgrade as scheduled.													
3	Restore funding for Computer Equipment needed to support IT system software upgrade	0	0	60	60	0	0	0	60	No	No	0	ES9-3
COMMENTS/JUSTIFICATION: Will provide necessary hardware to proceed with critical IT system upgrade as scheduled.													
4	System Analyst 1 position dedicated to Section 8	0	0	81	81	60	21	0	0	No	No	1	ES9-3
COMMENTS/JUSTIFICATION: Dedicated resource to assist with day-to-day Section 8 IT issues would reduce downtime and enhance efficiency - particularly during implementation of software upgrade													
5	Computer Services - Fees associated with implementation of new IT system and payments to ETSD for services under the funding model and SLA	0	0	314	314	0	0	314	0	No	No	0	ES9-3
COMMENTS/JUSTIFICATION: Lack of funds in this area will severely cripple PRH's ability to complete transition to new IT system and reap benefits of investments started in FY06-07 towards transition.													
	Restore copier maintenance budget to ensure												

6	adequate capacity for staff to make copies of client information and reduce processing time for each applicant.	0	0	26	26	0	0	26	0	No	No	0	ES6-3
---	---	---	---	----	----	---	---	----	---	----	----	---	-------

COMMENTS/JUSTIFICATION:

7	Restore budget for Office Equipment and Furniture - primarily office fixtures needed to support new filing system	0	0	80	80	0	0	0	80	No	No	0	ES8-3
---	---	---	---	----	----	---	---	---	----	----	----	---	-------

COMMENTS/JUSTIFICATION: Will assist PRH in complying with regulations on record-keeping, enhance staff efficiency and customer service, and positively impact SEMAP score.

8	Restoring budget for cell phones to pre-reduction level will be necessary if antiquated system is not replaced as anticipated. Limited capacity of existing tel system is major source of customer complaints.	0	0	19	19	0	0	19	0	No	No	0	ES1-2
---	--	---	---	----	----	---	---	----	---	----	----	---	-------

COMMENTS/JUSTIFICATION:

9	Site security - add back three contract security staff providing coverage in two adjacent buildings and the parking lot. Loss will impact flow of people and vehicles in limited space and ability negatively impact customer service.	0	0	180	180	0	0	180	0	No	No	0	ED4-2
---	--	---	---	-----	-----	---	---	-----	---	----	----	---	-------

COMMENTS/JUSTIFICATION:

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
1	Chief Housing Inspector	0	0	75	75	57	18	0	0	No	1	ES8-3

COMMENTS/JUSTIFICATION: Vacant position cut due to budget constraint

2	Reduction of 5 Housing Inspector 1 positions	0	0	278	278	206	75	0	0	No	5	ES8-3
---	--	---	---	-----	-----	-----	----	---	---	----	---	-------

COMMENTS/JUSTIFICATION: Five vacant positions being eliminated due to budget constraints - will impede MDHA's ability to perform HQS inspections required by USHUD within prescribed timeframes

3	Housing Inspector 2	0	0	73	73	55	18	0	0	No	1	ES8-3
---	---------------------	---	---	----	----	----	----	---	---	----	---	-------

COMMENTS/JUSTIFICATION: Vacant position cut due to budget constraint.

4	Word Processing Operator 3	0	0	67	67	50	17	0	0	No	1	ES8-3
---	----------------------------	---	---	----	----	----	----	---	---	----	---	-------

COMMENTS/JUSTIFICATION: Filled position being cut due to budget constraint.

5	Two Housing Inspector 2 positions - currently filled	0	0	182	182	141	41	0	0	No	2	ES8-3
---	--	---	---	-----	-----	-----	----	---	---	----	---	-------

COMMENTS/JUSTIFICATION: Being cut due to budget constraint. Will impede MDHA's ability to perform HQS inspections required by USHUD within prescribed timeframes

6	Site security - elimination of three contract security staff providing coverage in two adjacent buildings and the parking lot. Loss will impact flow of people and vehicles in limited space and ability negatively impact customer service.	0	0	180	180	0	0	180	0	No	0	ED4-2
---	--	---	---	-----	-----	---	---	-----	---	----	---	-------

COMMENTS/JUSTIFICATION: Reduction is being made in order to balance FY2007-08 Base Budget.

7	Reduction in cell phones - if new phone system is not in place, this cut will result in customer service delays since mobile phones relieve overloaded antiquated call system. Limited capacity of existing tel system is major source of customer complaints.	0	0	19	19	0	0	19	0	No	0	ES1-2
---	--	---	---	----	----	---	---	----	---	----	---	-------

COMMENTS/JUSTIFICATION: Reduction is being made in order to balance FY2007-08 Base Budget.

8	Office Equipment and Furniture - primarily office fixtures needed to support new filing system	0	0	80	80	0	0	0	80	No	0	ES8-3
---	--	---	---	----	----	---	---	---	----	----	---	-------

COMMENTS/JUSTIFICATION: Cut due to budget constraints. Will limit the tools MDHA has to meet HUD regulations for record-keeping, lease-up and recertification of tenants.

9	Copier maintenance reduction will hinder the ability of staff to make copies of client information. Reduction in access will delay service to clients and impact number of appointments that can be scheduled per day.	0	0	26	26	0	0	26	0	No	0	ES6-3
COMMENTS/JUSTIFICATION: Reduction is being made in order to balance FY2007-08 Base Budget.												
10	Computer Services - Fees associated with implementation of new IT system and payments to ETSD for services under the funding model and the SLA	0	0	314	314	0	0	314	0	No	0	ES9-3
COMMENTS/JUSTIFICATION: Cut due to budget constraints. Will limit the tools MDHA has to meet HUD regulations for record-keeping, lease-up and recertification of tenants. Upgrade to new IT system will be severely impacted. Insufficient funds to pay for ETSD services.												
11	Computer Equipment - needed to support IT system software upgrade	0	0	60	60	0	0	0	60	No	0	ES9-3
COMMENTS/JUSTIFICATION: Cut due to budget constraints. Will limit the tools MDHA has to meet HUD regulations for record-keeping, lease-up and recertification of tenants. Upgrade to new IT system will be delayed.												
12	Computer Software - this is software needed for IT system upgrade	0	0	50	50	0	0	0	50	No	0	ES9-3
COMMENTS/JUSTIFICATION: Cut due to budget constraints. Will limit the tools MDHA has to meet HUD regulations for record-keeping, lease-up and recertification of tenants. Upgrade to new IT system will be delayed.												
13	Postage - This reduction will cripple the program and delay processing of voucher applications, landlord payments, and service of due process. Landlord outreach efforts will be severely limited.	0	0	250	250	0	0	250	0	No	0	ES1-2
COMMENTS/JUSTIFICATION: Reduction is being made in order to balance FY 2007-08 Base Budget.												

**Activity: Public Housing**
**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$0	\$0	\$0	\$0	\$4,057	\$0	\$0	\$0
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$934	\$1,466
Interest Income	\$113	\$0	\$1	\$0	\$18	\$0	\$0	\$0
Lakeside & Park Lakes Revenues	\$0	\$250	\$480	\$712	\$648	\$2,587	\$650	\$650
Loans Servicing Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenues	\$7,031	\$1,611	\$4,931	\$7,631	\$1,659	\$1,480	\$954	\$674
Other	\$7,038	\$3,432	\$358	\$134	\$79	\$131	\$16	\$15
Rentals	\$13,959	\$14,269	\$15,112	\$14,779	\$16,497	\$16,790	\$17,419	\$17,619
Sale of Properties-Homeownership	\$845	\$2,530	\$1,973	\$380	\$1,307	\$3,187	\$21	\$1,000
Miscellaneous Non-Operating Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Grants	\$5,333	\$10,596	\$5,506	\$4,378	\$6,666	\$3,136	\$5,604	\$5,442
HAP-Section 8 New Construction	\$2,875	\$2,951	\$3,248	\$3,050	\$3,024	\$3,100	\$3,087	\$3,060
Hope VI	\$0	\$0	\$0	\$0	\$573	\$0	\$0	\$0
Public Housing Subsidy	\$27,625	\$29,215	\$27,075	\$23,730	\$21,237	\$22,081	\$29,021	\$28,994
<b>TOTAL REVENUE</b>	<b>\$64,819</b>	<b>\$64,854</b>	<b>\$58,684</b>	<b>\$54,794</b>	<b>\$55,765</b>	<b>\$52,492</b>	<b>\$57,706</b>	<b>\$58,920</b>
<b>EXPENDITURES</b>								
Salary	\$19,257	\$19,780	\$18,059	\$16,023	\$17,497	\$16,382	\$16,767	\$15,332
Overtime Salary	\$615	\$638	\$656	\$667	\$626	\$539	\$709	\$525
Fringe	\$6,693	\$6,269	\$7,702	\$7,336	\$6,389	\$6,219	\$5,754	\$5,510
Overtime Fringe	\$205	\$213	\$218	\$121	\$0	\$126	\$156	\$116
Other Operating	\$31,046	\$36,710	\$29,521	\$29,436	\$29,267	\$25,524	\$30,696	\$24,683
Capital	\$4,428	\$1,244	\$1,027	\$1,211	\$1,053	\$602	\$641	\$670
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$62,244</b>	<b>\$64,854</b>	<b>\$57,183</b>	<b>\$54,794</b>	<b>\$54,832</b>	<b>\$49,392</b>	<b>\$54,723</b>	<b>\$46,836</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$1,466	\$2,848
Transfers	0	0	0	0	0	0	0	0
OthNonOper	\$0	\$0	\$0	\$0	\$1	\$3,100	\$0	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$62,244</b>	<b>\$64,854</b>	<b>\$57,183</b>	<b>\$54,794</b>	<b>\$54,833</b>	<b>\$52,492</b>	<b>\$56,189</b>	<b>\$49,684</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$2,575</b>	<b>\$0</b>	<b>\$1,501</b>	<b>\$0</b>	<b>\$932</b>	<b>\$0</b>	<b>\$1,517</b>	<b>\$9,236</b>



**B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	384	385	367	350	351	350	351	327
Full-Time Positions Filled =							345	
Part-time FTEs Budgeted =	177	200	105	85	45	35	41	10
Temporary FTEs Budgeted =	47	82	31	24	0		0	0

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Occupancy rate in public housing	94.7%	91.5%	86%	89%	93%	93%	97%	97%	HH5-1

**Comments/Justification:** Occupancy depends on number of accepted offers and availability of units by bedroom size

Public Housing Assessment System (PHAS) Score	high	standard	standard	standard	waived due to hurricanes	waived due to hurricanes	waived due to hurricanes	standard	HH5-1
---	------	----------	----------	----------	--------------------------	--------------------------	--------------------------	----------	-------

**Comments/Justification:** PHAS is a composite rating of 4 major performance categories as measured by HUD

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Restore funding for trash pick-up at present frequency (general site maintenance) -	0	0	100	100	0	0	100	0	No	No	0	NU5-1

COMMENTS/JUSTIFICATION: Improve sanitation, quality of life, resident satisfaction and curb appeal thus enhancing ability to lease up and improving avoiding negative impact on PHAS score

2	Restore funding for site security for all public housing projects and MDHA offices. This includes elderly and family developments.	0	0	2028	2028	0	0	2028	0	No	No	0	PS5-1
---	--	---	---	------	------	---	---	------	---	----	----	---	-------

COMMENTS/JUSTIFICATION: Will enable MDHA to provide some security personnel at public housing (though still with lower coverage than in the current year) sites and enhance ability to lease-up resulting in higher resident satisfaction and improved PHAS scores

3	Restore funding for Lawn Maintenance at FY06-07 frequency (general site maintenance)	0	0	250	250	0	0	250	0	No	No	0	NU5-1
---	--	---	---	-----	-----	---	---	-----	---	----	----	---	-------

COMMENTS/JUSTIFICATION: Mitigate safety hazards at PH sites and avoid negative impact on curb appeal, increase in complaints and code violations.

4	Restore funding for paint purchase (maintenance supplies)	0	0	158	158	0	0	158	0	No	No	0	ES6-2
---	---	---	---	-----	-----	---	---	-----	---	----	----	---	-------

COMMENTS/JUSTIFICATION: Enable exterior painting to continue which will enhance resident satisfaction, curb appeal and ability to fill vacancies.

5	Restore funding for replacement of Floor tiles (maintenance supplies)	0	0	130	130	0	0	130	0	No	No	0	NU5-2
---	---	---	---	-----	-----	---	---	-----	---	----	----	---	-------

COMMENTS/JUSTIFICATION: Enable replacement of tiles in units where these have been removed or damaged improving quality of units and ability to lease-up.

6	Restore funding for Window shades (maintenance materials)	0	0	50	50	0	0	50	0	No	No	0	ES6-2
---	---	---	---	----	----	---	---	----	---	----	----	---	-------

COMMENTS/JUSTIFICATION: In the past, some residents have used newspaper, bed linens, foil, etc. Continuing funding to provide shades will enhance

appearance of sites and resident satisfaction.

7	18 Full-Time Maintenance Repairers	0	0	777	777	558	219	0	0	No	No	18	ES6-4
---	------------------------------------	---	---	-----	-----	-----	-----	---	---	----	----	----	-------

COMMENTS/JUSTIFICATION: These positions are critical to MDHA's ability to response to work orders in a timely manner, quickly make vacant units ready for new occupants and preserving overall condition of PH assets.

8	Two Full-time Carpenter 2 positions	0	0	124	124	92	32	0	0	No	No	2	ES6-4
---	-------------------------------------	---	---	-----	-----	----	----	---	---	----	----	---	-------

COMMENTS/JUSTIFICATION: These positions are critical to MDHA's ability to response to work orders in a timely manner, quickly make vacant units ready for new occupants and preserving overall condition of PH assets.

9	One Full-time Plasterer	0	0	56	56	41	15	0	0	No	No	1	ED1-1
---	-------------------------	---	---	----	----	----	----	---	---	----	----	---	-------

COMMENTS/JUSTIFICATION: This position is critical to MDHA's ability to response to work orders in a timely manner, quickly make vacant units ready for new occupants and preserving overall condition of PH assets.

10	Two Office Support Specialist 3 positions	0	0	88	88	64	24	0	0	No	No	2	ED1-1
----	---	---	---	----	----	----	----	---	---	----	----	---	-------

COMMENTS/JUSTIFICATION:

11	Restore funding for temporary help - low-level clerical assistance	0	0	50	50	0	0	50	0	No	No	0	ES1-2
----	--	---	---	----	----	---	---	----	---	----	----	---	-------

COMMENTS/JUSTIFICATION: Mitigate impact to records management, timely rent collections, tenant and work order processing.

12	Vehicles - add back 12 vehicles from the 30 proposed for reduction	0	0	40	40	0	0	40	0	No	No	0	ES7-1
----	--	---	---	----	----	---	---	----	---	----	----	---	-------

COMMENTS/JUSTIFICATION: Allow more gradual reduction in fleets (since this area has already been cut in FY06-07) to ensure impact of cuts to operations and resident services can be mitigated

13	Restore funding for Janitorial Services contract (general site maintenance)	0	0	178	178	0	0	178	0	No	No	0	NU5-1
----	---	---	---	-----	-----	---	---	-----	---	----	----	---	-------

COMMENTS/JUSTIFICATION: Restoring funding will enable site staff to focus on completing work orders and repairs thus improving resident satisfaction and avoiding negative impact on PHAS score.

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
1	Helen Sawyer ALF - currently operated under contract with DHS. DHS believes failure to fund increased cost will result in service reduction to elderly and possible loss of ALF license. MDHA attempting to outsource to realize savings / maintain services	0	0	300	300	0	0	300	0	No	0	HH7-1

COMMENTS/JUSTIFICATION: Anticipate \$300 K cost reduction from outsourcing.

2	Janitorial Services (general site maintenance) -reduction of contract means site staff will have to defer work orders and repairs to perform this work leading to resident complaints and a negative impact on MDHA's PHAS score.	0	0	178	178	0	0	178	0	No	0	NU5-1
---	---	---	---	-----	-----	---	---	-----	---	----	---	-------

COMMENTS/JUSTIFICATION: Reduction is being made in order to balance the FY2007-08 Base Budget

3	Vehicles - there will be 30 fewer vehicles for staff to use to travel between sites resulting in delays in responding to resident complaints, obtaining materials needed to maintenance/repair and reduced ability to patrol scattered sites.	0	0	100	100	0	0	100	0	No	0	ES7-1
---	---	---	---	-----	-----	---	---	-----	---	----	---	-------

COMMENTS/JUSTIFICATION: Reduction is being made to balance the FY2007-08 Base Budget.

4	Temporary help - low-level clerical assistance will be eliminated resulting in negative impact to records management, timely rent collections, tenant and work order processing. This will result in reduced customer service and could negatively impact PHAS	0	0	50	50	0	0	50	0	No	0	ES1-2
---	--	---	---	----	----	---	---	----	---	----	---	-------

COMMENTS/JUSTIFICATION: Reduction is being made in order to balance the FY2007-08 Base Budget.

5	Site security for all public housing projects and MDHA offices will be eliminated. This includes elderly and family developments. Security personnel will not be available to monitor the premises or the entrances to developments, particularly elderly sites	0	0	3042	3042	0	0	3042	0	No	0	PS5-1
---	---	---	---	------	------	---	---	------	---	----	---	-------

COMMENTS/JUSTIFICATION: Reduction is being made in order to balance the 2007-08 base Budget.

	Window shades ( maintenance materials) - will be cut. Residents will have to supply their own. In the past, some											
--	--	--	--	--	--	--	--	--	--	--	--	--

6	residents have used newspaper, bed linens, foil, etc. creating an unkempt appearance and resulting in negative curb appeal.	0	0	50	50	0	0	50	0	No	0	ES6-2
COMMENTS/JUSTIFICATION:Reduction is being made in order to balance the FY2007-08 Base Budget.												
7	Floor tiles (maintenance supplies) - would not be able to replace in units where tiles have been removed or damaged causing delays in filling vacant units which will impact Agency revenue and service delivery.	0	0	130	130	0	0	130	0	No	0	NU5-2
COMMENTS/JUSTIFICATION:Reduction is being made in order to balance the FY2007-08 Base Budget.												
8	Paint purchase (maintenance supplies) - will be reduced. Priority will be given to interior painting to move in new tenants. Exterior painting will be greatly reduced creating negative curb appeal and impacting ability to fill vacancies.	0	0	158	158	0	0	158	0	No	0	ES6-2
COMMENTS/JUSTIFICATION:Reduction is being made in order to balance the FY2007-08 budget.												
9	Lawn Maintenance ( general site maintenance) - will be reduced, leading to overgrowth and possible safety and health hazards, negative impact on curb appeal and increase in complaints and code violations.	0	0	250	250	0	0	250	0	No	0	NU5-1
COMMENTS/JUSTIFICATION:Reduction is being made in order to balance the FY2007-08 Base Budget												
10	Trash pick-up (general site maintenance) - frequency of pick-ups will be reduced, thus more trash will accumulate between pick-ups, causing a sanitation nuisance and contributing to insect and rodent infestation.	0	0	100	100	0	0	100	0	No	0	NU5-1
COMMENTS/JUSTIFICATION:Reduction is being made in order to balance the 2007-8 Base budget.												
11	Reduction of 18 part-time Maintenance Rep positions will negatively impact work-order response time and physical maintenance of Public Housing facilities	0	0	721	721	492	229	0	0	No	0	ES6-4
COMMENTS/JUSTIFICATION:Cut due to budget constraints.												
12	Reduction of five Part-time Custodial Worker positions will impact cleanliness of sites and reduce work order turn-around time	0	0	182	182	123	59	0	0	No	0	ES6-4
COMMENTS/JUSTIFICATION:Cut due to budget constraints												

13	Reduction of 5 part-time Clerk 1 positions located at various public housing sites	0	0	188	188	127	61	0	0	No	0	ES1-2
COMMENTS/JUSTIFICATION:Reduction due to budget constraints - functions will have to be absorbed by remaining staff.												
14	Reduction of one part time OSS 3 position	0	0	43	43	30	13	0	0	No	0	ES1-2
COMMENTS/JUSTIFICATION:Cut due to budget constraint - functions will have to be absorbed by remaining staff												
15	Reduction of two Carpenter 2 positions	0	0	111	111	81	30	0	0	No	0	ES6-4
COMMENTS/JUSTIFICATION:Being cut due to budget constraint - will impact turn-around time on work orders												
16	Reduction of one Regional Manager	0	0	140	140	112	28	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints												
17	Reduction of two Housing Managers.	0	0	183	183	142	41	0	0	No	2	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints.												
18	Reduction of one Chief Housing Inspector	0	0	101	101	79	22	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints												
19	Reduction of three Administrative Secretaries.	0	0	207	207	158	49	0	0	No	3	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints												
20	Reduction of four Administrative Officer 3 positions	0	0	379	379	298	81	0	0	No	4	ED1-1
COMMENTS/JUSTIFICATION:												
21	Reduction of two Supply Specialist	0	0	93	93	69	24	0	0	No	2	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints												
22	Reduction of one vacant OSS position	0	0	44	44	32	12	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:Reduction is being made in order to balance the 2007-08 base Budget.												
23	Reduction of one Clerk 4 position	0	0	54	54	39	15	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints												
24	Reduction of two Administrative Office 2 positions	0	0	129	129	96	33	0	0	No	2	ED1-1
COMMENTS/JUSTIFICATION:Cuts due to budget constraints												
25	Reduction of one Budget	0	0	85	85	65	20	0	0	No	1	ED1-1

Development Specialist.												
COMMENTS/JUSTIFICATION:Reduction due to budget constraints.												
26	Reduction of two Housing Inspector 1 positions.	0	0	140	140	106	34	0	0	No	2	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints.												
27	Reduction of one Rehab Construction Specialist	0	0	77	77	60	17	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints												
28	Reduction of one Site Manager	0	0	65	65	51	14	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints												
29	Reduction of one Plasterer	0	0	56	56	41	15	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints												
30	Reduction of one Maintenance Repairer	0	0	42	42	31	11	0	0	No	1	ED1-1
COMMENTS/JUSTIFICATION:Reduction due to budget constraints												



# GENERAL DEPARTMENTAL NON-OPERATING DETAILS

Department: Housing Agency

(\$ in 000s)

## EXPENDITURE NON-OPERATING

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>EXPENDITURES</b>									
<b>Totals:</b>									
Reserve	Surtax and SHIP Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$65,055	\$44,049
Reserve	HAP	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000
Reserve	Section 8/Homeownership	\$0	\$0	\$0	\$0	\$0	\$0	\$1,466	\$2,848
Reserve	Section 8 Admin Reserve	\$0	\$0	\$0	\$0	\$0	\$0	\$1,390	\$0
<b>Totals:</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$72,911</b>	<b>\$51,897</b>
<b>Totals:</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Other Non-Operating Adjustments	HAP	\$99,487	\$117,112	\$132,666	\$144,157	\$132,962	\$149,858	\$141,264	\$135,739
Other Non-Operating Adjustments	LOANS	\$8,553	\$8,660	\$7,517	\$11,693	\$31,241	\$127,546	\$56,540	\$79,483
Other Non-Operating Adjustments	HAP-Sec 8 New Construction	\$0	\$0	\$0	\$0	\$0	\$3,100	\$0	\$0
Other Non-Operating Adjustments	Other Non-Operating	\$0	\$0	\$0	\$0	\$1	\$0	\$0	\$0
<b>Totals:</b>		<b>\$108,040</b>	<b>\$125,772</b>	<b>\$140,183</b>	<b>\$155,850</b>	<b>\$164,204</b>	<b>\$280,504</b>	<b>\$197,804</b>	<b>\$215,222</b>

**PAYMENTS TO AND FROM OTHER DEPARTMENTS**

**Department: Housing Agency**

(\$ in 000s)

**PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM HOUSING AGENCY**

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
County Attorney's Office	County Attorney's Office - Legal Services	No	\$350	\$350	\$400	\$400	\$0	\$400	\$400	\$400
Planning and Zoning	Housing Research	No	\$0	\$0	\$85	\$85	\$0	\$88	\$0	\$88
Communications	Communications Department - Promotional Spots Program	No	\$0	\$0	\$85	\$85	\$0	\$85	\$0	\$85
Community Action Agency	Low Income rehab projects	No	\$0	\$0	\$0	\$0	\$0	\$585	\$0	\$635
Human Services	Helen Sawyer ALF	No	\$0	\$616	\$1,606	\$1,650	\$0	\$1,700	\$0	\$2,043
Housing Finance Authority	Loan Repayment	No	\$0	\$0	\$2,000	\$0	\$0	\$1,000	\$0	\$1,000
Human Services	HOPE VI	No	\$96	\$430	\$500	\$535	\$0	\$542	\$0	\$542
Human Services	Martin Fine, etc.	No	\$0	\$259	\$88	\$96	\$0	\$97	\$0	\$98
Board of County Commissioners	Board of County Commissioners - Office of Commission Auditor	No	\$0	\$10	\$11	\$11	\$0	\$11	\$0	\$11
Enterprise Technology Services	Service Level Agreement for PC and Network Support (3 on-site staff)	No	\$0	\$0	\$0	\$0	\$440	\$400	\$400	\$420
Total Transfer to other Departments			\$446	\$1,665	\$4,775	\$2,862	\$440	\$4,908	\$800	\$5,322

**PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO HOUSING AGENCY**

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Total Transfer from other Departments										

may include capital funds as well

**SELECTED LINE ITEM HIGHLIGHTS**

**Department: Housing Agency**

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Submission
Operating Subsidy		\$27,625	\$29,215	\$27,075	\$27,867	0	\$25,591	\$25,574	\$25,808
Dwelling Rent		\$13,943	\$14,254	\$15,097	\$14,762	0	\$16,783	\$15,748	\$16,783
Administrative Fees		\$11,151	\$13,740	\$11,746	\$10,641	0	\$13,622	\$14,561	\$14,715
Administrative Reimbursement			\$167	\$206	\$162	0	\$0	\$0	\$0
Travel Costs		\$0	\$97	\$79	\$59	0	\$42	\$36	\$38
CTAs			\$1,385	\$386	\$379	0	\$0	\$100	\$0
Rent			\$1,614	\$1,244	\$1,323	0	\$1,086	\$1,140	\$1,174
Indirect Costs		\$775	\$775	\$775	\$325	0	\$0	\$0	\$0

# CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

## 2007-08 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT:

Housing Agency

	2006-07	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	29,860	29,860	8,100	16,605	44,010	35,375	18,250	13,100	0	165,300
Financing Proceeds	4,370	4,370	0	0	0	0	0	0	0	4,370
Miami-Dade County Gap Funding	0	0	2,515	2,000	2,000	737	0	0	0	7,252
QNIP Phase II UMSA Bond Proceeds	36	36	0	0	0	0	0	0	0	36
QNIP Phase V UMSA Bond Proceeds	0	0	46	1,000	270	30	0	0	0	1,346
<b>Total:</b>	<b>34,266</b>	<b>34,266</b>	<b>10,661</b>	<b>19,605</b>	<b>46,280</b>	<b>36,142</b>	<b>18,250</b>	<b>13,100</b>	<b>0</b>	<b>178,304</b>
<b>Federal Government</b>										
Capital Fund Program (CFP) - 717	0	0	3,103	3,102	3,100	0	0	0	0	9,305
Capital Funds Program (CFP) - 714	2,211	6,748	973	0	0	0	0	0	0	7,721
Capital Funds Program (CFP) - 715	3,942	5,039	3,331	0	0	0	0	0	0	8,370
Capital Funds Program (CFP) - 716	2,467	2,467	2,467	2,466	0	0	0	0	0	7,400
Capital Funds Program (CFP) - Future	0	0	0	9,900	9,900	9,900	9,900	0	0	39,600
Comm. Dev. Block Grant - 2000	5,700	7,473	0	0	0	0	0	0	0	7,473
Hope VI Grant	1,695	17,000	1,564	12,578	2,880	978	0	0	0	35,000
Replacement Housing Factor (RHF)	389	2,024	4,000	6,000	300	0	0	0	0	12,324
<b>Total:</b>	<b>16,404</b>	<b>40,751</b>	<b>15,438</b>	<b>34,046</b>	<b>16,180</b>	<b>10,878</b>	<b>9,900</b>	<b>0</b>	<b>0</b>	<b>127,193</b>
<b>Other County Sources</b>										
Conventional Financing	0	0	1,700	5,500	6,500	701	0	0	0	14,401
Documentary Surtax	529	6,220	130	50	50	50	50	50	0	6,600
Home Sale Proceeds	6,224	6,224	0	0	0	0	0	0	0	6,224
LIHTC Equity	0	0	0	4,000	9,649	21,706	0	0	0	35,355
<b>Total:</b>	<b>6,753</b>	<b>12,444</b>	<b>1,830</b>	<b>9,550</b>	<b>16,199</b>	<b>22,457</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>62,580</b>
<b>Department Total:</b>	<b>57,423</b>	<b>87,461</b>	<b>27,929</b>	<b>63,201</b>	<b>78,659</b>	<b>69,477</b>	<b>28,200</b>	<b>13,150</b>	<b>0</b>	<b>368,077</b>

60

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY									
(\$ in 000s)									
2007-08 Proposed Capital Budget and Multi-Year Capital Plan									
Health and Human Services									
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE	TOTAL
<b>Departmental Information Technology Projects</b>									
HOUSING PORTAL	220	130	50	50	50	50	50	0	600
<b>Public Housing Improvements</b>									
ARCHITECTURAL AND INSPECTION SERVICES									
CAPITAL FUND PROGRAM 717	0	834	833	833	0	0	0	0	2,500
DWELLING STRUCTURE IMPROVEMENTS CAPITAL FUND PROGRAM (CFP) 717	0	1,597	1,597	1,596	0	0	0	0	4,790
FUTURE CAPITAL FUNDS PROGRAM	0	0	9,900	9,900	9,900	9,900	0	0	39,600
HOMEOWNERSHIP - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	2,000	27,375	25,375	11,250	7,000	0	73,000
HOPE VI - SCOTT/CARVER HOMES HOUSING PROJECT	43,447	9,825	31,078	21,599	24,152	0	0	0	130,101
NON-DWELLING EQUIPMENT CAPITAL FUND PROGRAM 715	75	75	0	0	0	0	0	0	150
NON-DWELLING STRUCTURE CAPITAL FUND PROGRAM (CFP) 717	0	667	667	666	0	0	0	0	2,000
PRESERVATION OF AFFORDABLE HOUSING - BUILDING BETTER COMMUNITIES BOND PROGRAM	26,630	6,100	2,070	2,100	10,000	7,000	6,100	0	60,000
RELOCATION COSTS (CFP) 717	0	5	5	5	0	0	0	0	15
SITE AND DWELLING STRUCTURE IMPROVEMENTS CAPITAL FUND PROGRAM 714	6,748	973	0	0	0	0	0	0	7,721
SITE AND DWELLING STRUCTURE IMPROVEMENTS CAPITAL FUND PROGRAM 715	4,644	3,256	0	0	0	0	0	0	7,900
SITE AND DWELLING STRUCTURE IMPROVEMENTS CAPITAL FUND PROGRAM 716	2,467	2,467	2,466	0	0	0	0	0	7,400
WORK FORCE, ELDERLY, AND FAMILY HOUSING - BUILDING BETTER COMMUNITIES BOND PROGRAM	3,230	2,000	12,535	14,535	0	0	0	0	32,300
<b>Department Total:</b>	<b>87,461</b>	<b>27,929</b>	<b>63,201</b>	<b>78,659</b>	<b>69,477</b>	<b>28,200</b>	<b>13,150</b>	<b>0</b>	<b>368,077</b>

## **Community and Economic Development**

**Department: Community and Economic Development**

(\$ in 000s)

**Department-wide Issues**

- 1 Increased contract development, monitoring, of various projects including CDBG, HOME, Rental Rehabilitation, HODAG, EDI, CRP, Revolving Loan, Mom and Pop and Commission District projects while the CDBG administrative funding continues to decrease
- 2 Enhancement of Information Technology to improve productivity and cost efficiency (\$165,000)
- 3 Implementation of the State of Florida CDBG Supplemental Disaster Program (Less then 2 year to complete)
- 5 General Fund Reimbursement of Public Service

**GENERAL DEPARTMENTAL FINANCIAL SUMMARY**

**Department: Community and Economic Development**

(\$ in 000s)

**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>									
CW	General Fund Countywide	\$369	\$608	\$676	\$867	\$867	\$867	\$867	\$867
PROP	Abatement Fees	\$28	\$26	\$24	\$4	\$5	\$45	\$30	\$30
PROP	Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,607
PROP	Interest Income	\$34	\$11	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Program Income	\$283	\$56	\$466	\$7,677	\$118	\$95	\$95	\$120
PROP	CDBG Carryover	\$34,987	\$26,354	\$24,981	\$23,278	\$26,948	\$26,948	\$26,950	\$26,950
PROP	HOME Carryover	\$24,957	\$22,433	\$20,676	\$24,728	\$31,301	\$22,727	\$30,014	\$30,014
PROP	ESG Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$988	\$135
PROP	Rental Rehab Carryover	\$2,519	\$2,539	\$2,557	\$2,562	\$2,132	\$1,400	\$2,205	\$1,683
PROP	HODAG Carryover	\$2,085	\$2,300	\$1,056	\$1,078	\$7,191	\$6,000	\$7,922	\$5,959
PROP	HATF Carryover	\$407	\$453	\$471	\$892	\$946	\$1,052	\$918	\$755
PROP	EDI Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$3,323	\$2,776
PROP	EDI and BEDI Loan Repayment	\$0	\$0	\$0	\$0	\$0	\$0	\$1,473	\$1,456
PROP	BEDI Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$2,499	\$2,266
STATE	Community Development Block Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$16,119	\$0
FED	Federal Grants	\$0	\$0	\$315	\$555	\$0	\$0	\$0	\$0
FED	Community Development Block Grant	\$22,679	\$24,113	\$23,677	\$22,410	\$18,731	\$17,794	\$18,670	\$18,296
FED	Emergency Shelter Grant	\$783	\$777	\$882	\$866	\$862	\$862	\$808	\$808
FED	HOME	\$6,427	\$7,827	\$8,403	\$7,663	\$6,087	\$6,608	\$6,650	\$6,517
FED	CDBG Program Income	\$708	\$649	\$359	\$748	\$1,075	\$400	\$400	\$400
FED	HOME Program Income	\$1,129	\$1,089	\$1,533	\$1,173	\$1,808	\$900	\$900	\$900



<b>TOTAL REVENUE</b>	<b>\$97,395</b>	<b>\$89,235</b>	<b>\$86,076</b>	<b>\$94,501</b>	<b>\$98,071</b>	<b>\$85,698</b>	<b>\$120,831</b>	<b>\$111,539</b>
<b>EXPENDITURES</b>								
Salary	\$4,140	\$4,493	\$4,789	\$4,543	\$4,163	\$4,093	\$4,184	\$4,618
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$928	\$1,048	\$1,172	\$1,235	\$1,233	\$1,255	\$1,303	\$1,395
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$38,409	\$34,735	\$26,925	\$19,782	\$23,909	\$80,350	\$30,931	\$103,223
Capital	\$1	\$47	\$0	\$7	\$0	\$0	\$14	\$24
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$43,478</b>	<b>\$40,323</b>	<b>\$32,886</b>	<b>\$25,567</b>	<b>\$29,305</b>	<b>\$85,698</b>	<b>\$36,432</b>	<b>\$109,260</b>
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$2,253	\$2,279
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
Other Non-Operating	0	0	0	0	0	0	0	0
<b>TOTAL NON OPERATING EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,253</b>	<b>\$2,279</b>
<b>TOTAL EXPENDITURES</b>	<b>\$43,478</b>	<b>\$40,323</b>	<b>\$32,886</b>	<b>\$25,567</b>	<b>\$29,305</b>	<b>\$85,698</b>	<b>\$38,685</b>	<b>\$111,539</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$53,917</b>	<b>\$48,912</b>	<b>\$53,190</b>	<b>\$68,934</b>	<b>\$68,766</b>	<b>\$0</b>	<b>\$82,146</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	85	84	81	83	73	65	69	69
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**Activity: Administration/Director**
**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$133	\$295	\$128	\$236	\$296	\$265	\$301	\$301
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60
HATF Carryover	\$0	\$0	\$0	\$0	\$0	\$117	\$9	\$149
HOME Carryover	\$0	\$0	\$0	\$0	\$0	\$140	\$0	\$0
Community Development Block Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$31	\$0
CDBG Program Income	\$0	\$0	\$0	\$0	\$0	\$0	\$80	\$80
Community Development Block Grant	\$2,015	\$1,849	\$1,767	\$1,759	\$1,501	\$1,378	\$1,634	\$1,709
HOME	\$276	\$349	\$513	\$345	\$251	\$330	\$268	\$285
HOME Program Income	\$0	\$0	\$0	\$0	\$0	\$0	\$90	\$90
<b>TOTAL REVENUE</b>	<b>\$2,424</b>	<b>\$2,493</b>	<b>\$2,408</b>	<b>\$2,340</b>	<b>\$2,048</b>	<b>\$2,230</b>	<b>\$2,413</b>	<b>\$2,674</b>
<b>EXPENDITURES</b>								
Salary	\$1,425	\$1,606	\$1,470	\$1,468	\$1,214	\$1,329	\$1,495	\$1,642
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$293	\$373	\$389	\$441	\$450	\$412	\$459	\$481
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$705	\$467	\$549	\$427	\$384	\$489	\$459	\$541
Capital	\$1	\$47	\$0	\$4	\$0	\$0	\$0	\$10
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$2,424</b>	<b>\$2,493</b>	<b>\$2,408</b>	<b>\$2,340</b>	<b>\$2,048</b>	<b>\$2,230</b>	<b>\$2,413</b>	<b>\$2,674</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$2,424</b>	<b>\$2,493</b>	<b>\$2,408</b>	<b>\$2,340</b>	<b>\$2,048</b>	<b>\$2,230</b>	<b>\$2,413</b>	<b>\$2,674</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	26	25	25	27	26	24	26	26
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Ensure that the ratio of total CDBG unexpended funds does not exceed 150% of the year grant award (October 31) sixty days prior to the start of the new program year (January 1).	129%	114%	110%	128%	146%	142%	142%	148%	ED2-1
<b>Comments/Justification:</b>									
Ensure that Federal Cash Report is completed within 15 working days after the end of the quarter.	15 days	15 days	15 days	15 days	14 days	14 days	14 days	15 days	ED2-1
<b>Comments/Justification:</b>									
Ensure that 100% or reimbursement/direct payments are processed and paid within 30 days after a completed package is received by the Fiscal Unit.	30 days	30 days	30 days	28 days	30 days	28 days	40 days	40 days	ED2-1
<b>Comments/Justification:</b>									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES

**F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)**

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME

**Activity: Community Development**
**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$0	\$313	\$249	\$230	\$170	\$36	\$0	\$0
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300
HATF Carryover	\$0	\$0	\$0	\$0	\$0	\$83	\$70	\$44
HOME Carryover	\$0	\$0	\$0	\$0	\$0	\$60	\$0	\$0
Community Development Block Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$69	\$0
Community Development Block Grant	\$2,619	\$3,031	\$3,136	\$2,891	\$3,203	\$2,850	\$2,819	\$3,141
HOME	\$834	\$370	\$580	\$531	\$0	\$573	\$625	\$358
<b>TOTAL REVENUE</b>	<b>\$3,453</b>	<b>\$3,714</b>	<b>\$3,965</b>	<b>\$3,652</b>	<b>\$3,373</b>	<b>\$3,602</b>	<b>\$3,583</b>	<b>\$3,843</b>
<b>EXPENDITURES</b>								
Salary	\$2,096	\$2,236	\$2,355	\$2,233	\$2,105	\$2,046	\$2,035	\$2,293
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$488	\$504	\$562	\$574	\$575	\$621	\$634	\$696
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$869	\$974	\$1,048	\$842	\$693	\$935	\$900	\$840
Capital	\$0	\$0	\$0	\$3	\$0	\$0	\$14	\$14
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$3,453</b>	<b>\$3,714</b>	<b>\$3,965</b>	<b>\$3,652</b>	<b>\$3,373</b>	<b>\$3,602</b>	<b>\$3,583</b>	<b>\$3,843</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$3,453</b>	<b>\$3,714</b>	<b>\$3,965</b>	<b>\$3,652</b>	<b>\$3,373</b>	<b>\$3,602</b>	<b>\$3,583</b>	<b>\$3,843</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



**B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	43	43	40	40	34	30	32	32
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Design, reviewing and evaluating application for the funding of eligible activities thru CDBG, HOME, ESG, Surtax, and SHIP programs.	534	576	536	637	538	523	664	570	ED1-1
<b>Comments/Justification:</b>									
Submit required reports to US HUD	5	5	5	5	5	5	5	5	ED1-8
<b>Comments/Justification:</b>									
Funded agencies thru the RFA process	179	174	180	189	245	263	230	135	ED1-1
<b>Comments/Justification:</b>									
Develop contracts, review budgets and assist in the development of scope of service	179	174	180	189	245	263	230	135	ED1-1
<b>Comments/Justification:</b>									
Monitoring and technical assistance.	400	400	400	400	400	400	100	100	ED1-1
<b>Comments/Justification:</b>									
Workshops on all US HUD compliance Issues	7	9	7	6	7	6	7	7	ED1-1
<b>Comments/Justification:</b>									
Supervise the construction of OCED funded projects, such as housing, commercial and infrastructure.	10	13	15	15	15	18	17	20	ES4-1
<b>Comments/Justification:</b>									
Review and evaluate Capital Improvement, housing and economic development activities.	N/A	N/A	N/A	42	89	50	100	100	ES4-1
<b>Comments/Justification:</b>									
Acquisition and disposition of land inventory.	32	40	75	66	5	18	7	7	ED4-1
<b>Comments/Justification:</b>									
Maintain parcels in OCED's land inventory	263	246	201	158	138	140	138	138	ED4-1
<b>Comments/Justification:</b>									
Number of environmental review for OCED funded projects.	250	275	300	345	522	369	293	150	ED2-1
<b>Comments/Justification:</b>									
Monitor compliance for Davis Bacon requirements to ensure that employees	7	10	12	18	21	21	30	35	ED1-1

are being paid industry standard.

**Comments/Justification:**

Fund and monitor subrecipients for disaster recovery.

0

0

0

0

0

0

9

9

ED2-1

**Comments/Justification:**

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME

**Activity: Economic Development****A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$236	\$0	\$299	\$401	\$401	\$566	\$566	\$566
Abatement Fees	\$28	\$26	\$24	\$4	\$5	\$45	\$30	\$30
Community Development Block Grant	\$694	\$1,137	\$1,285	\$999	\$866	\$599	\$511	\$468
<b>TOTAL REVENUE</b>	<b>\$958</b>	<b>\$1,163</b>	<b>\$1,608</b>	<b>\$1,404</b>	<b>\$1,272</b>	<b>\$1,210</b>	<b>\$1,107</b>	<b>\$1,064</b>
<b>EXPENDITURES</b>								
Salary	\$619	\$651	\$964	\$842	\$844	\$718	\$654	\$683
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$147	\$171	\$221	\$220	\$208	\$222	\$210	\$218
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$192	\$341	\$423	\$342	\$220	\$270	\$243	\$163
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$958</b>	<b>\$1,163</b>	<b>\$1,608</b>	<b>\$1,404</b>	<b>\$1,272</b>	<b>\$1,210</b>	<b>\$1,107</b>	<b>\$1,064</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$958</b>	<b>\$1,163</b>	<b>\$1,608</b>	<b>\$1,404</b>	<b>\$1,272</b>	<b>\$1,210</b>	<b>\$1,107</b>	<b>\$1,064</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	16	16	16	16	13	11	11	11
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of incubator businesses receiving technical assistance services and other small business assistance		10	12	12	12	14	14	14	ED1-1
<b>Comments/Justification:</b>									
Assisting commercial business owner/merchant leaseholders to enhance the facade of the rundown buildings located on major corridors in low and moderate neighborhoods, creating/retaining jobs.		10	12	12	10	14	14	18	ED1-1
<b>Comments/Justification:</b>									
Number of applications processed for the Qualified Target Industry and the Targeted Job Incentive Fund Programs		10	12	15	4	18	18	18	ED1-1
<b>Comments/Justification:</b>									
Confirm job creation/retention for the Enterprise Zone.		80	88	95	125	150	150	220	ED1-1
<b>Comments/Justification:</b>									
Increase the number of businesses attending EDD/OCED technical workshops through the Enterprise Zone Program.		300	350	375	385	385	385	385	ED1-1
<b>Comments/Justification:</b>									
Number of businesses receiving loan financial assistance through the Revolving Loan Fund, Micro Business USA, and other micro lenders		75	114	80	79	120	120	120	ED1-1
<b>Comments/Justification:</b>									
Review and monitor the Mom and Pop grant program.		0	0	780	616	880	880	950	ED1-1
<b>Comments/Justification:</b>									
Process applications for the new Enterprise Zone incentive, electricity exemption.		0	0	0	0	10	10	15	ED1-1
<b>Comments/Justification:</b>									
Process applications for TJIF business.		0	0	0	1	6	6	8	ED1-1
<b>Comments/Justification:</b>									
Site monitoring for jobs created through the Section 108 loan portfolio.		0	205	534	587	650	650	820	ED1-1
<b>Comments/Justification:</b>									



Process applications for State of Florida Tax Credits and Sales Tax Refunds, (EZ incentives).	798	724	1233	2892	1,400	1,400	1,450	ED1-1
<b>Comments/Justification:</b>								
Process Enterprise Zone tax abatement ordinances.	21	16	15	15	45	45	25	ED1-1
<b>Comments/Justification:</b>								
Management of HODAG loans.	0	2	2	1	3	3	2	ED1-1
<b>Comments/Justification:</b>								

**Activity: Projects**
**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
BEDI Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$2,499	\$2,266
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,247
CDBG Carryover	\$34,987	\$26,354	\$24,981	\$23,278	\$26,948	\$26,948	\$26,950	\$26,950
EDI and BEDI Loan Repayment	\$0	\$0	\$0	\$0	\$0	\$0	\$1,473	\$1,456
EDI Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$3,323	\$2,776
ESG Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$988	\$135
HATF Carryover	\$407	\$453	\$471	\$892	\$946	\$852	\$839	\$562
HODAG Carryover	\$2,085	\$2,300	\$1,056	\$1,078	\$7,191	\$6,000	\$7,922	\$5,959
HOME Carryover	\$24,957	\$22,433	\$20,676	\$24,728	\$31,301	\$22,527	\$30,014	\$30,014
Interest Income	\$34	\$11	\$0	\$0	\$0	\$0	\$0	\$0
Program Income	\$283	\$56	\$466	\$7,677	\$118	\$95	\$95	\$120
Rental Rehab Carryover	\$2,519	\$2,539	\$2,557	\$2,562	\$2,132	\$1,400	\$2,205	\$1,683
Community Development Block Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$16,019	\$0
CDBG Program Income	\$708	\$649	\$359	\$748	\$1,075	\$400	\$320	\$320
Community Development Block Grant	\$17,351	\$18,096	\$17,489	\$16,761	\$13,161	\$12,967	\$13,706	\$12,978
Emergency Shelter Grant	\$783	\$777	\$882	\$866	\$862	\$862	\$808	\$808
Federal Grants	\$0	\$0	\$315	\$555	\$0	\$0	\$0	\$0
HOME	\$5,317	\$7,108	\$7,310	\$6,787	\$5,836	\$5,705	\$5,757	\$5,874
HOME Program Income	\$1,129	\$1,089	\$1,533	\$1,173	\$1,808	\$900	\$810	\$810
<b>TOTAL REVENUE</b>	<b>\$90,560</b>	<b>\$81,865</b>	<b>\$78,095</b>	<b>\$87,105</b>	<b>\$91,378</b>	<b>\$78,656</b>	<b>\$113,728</b>	<b>\$103,958</b>
<b>EXPENDITURES</b>								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$36,643	\$32,953	\$24,905	\$18,171	\$22,612	\$78,656	\$29,329	\$101,679
Capital	0	0	0	0	0	0	0	0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$36,643</b>	<b>\$32,953</b>	<b>\$24,905</b>	<b>\$18,171</b>	<b>\$22,612</b>	<b>\$78,656</b>	<b>\$29,329</b>	<b>\$101,679</b>
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$2,253	\$2,279
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$36,643</b>	<b>\$32,953</b>	<b>\$24,905</b>	<b>\$18,171</b>	<b>\$22,612</b>	<b>\$78,656</b>	<b>\$31,582</b>	<b>\$103,958</b>
<b>REVENUES LESS</b>	<b>\$53,917</b>	<b>\$48,912</b>	<b>\$53,190</b>	<b>\$68,934</b>	<b>\$68,766</b>	<b>\$0</b>	<b>\$82,146</b>	<b>\$0</b>

EXPENDITURES								
--------------	--	--	--	--	--	--	--	--

**B) POSITIONS**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

PAYMENTS TO AND FROM OTHER DEPARTMENTS  
 Department: Community and Economic Development  
 (\$ in 000s)

**PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM COMMUNITY AND ECONOMIC DEVELOPMENT**

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
County Attorney's Office	County Attorney's Office - Legal Services	No	\$0	\$0	\$160	\$161	\$0	\$0	\$0	\$0
Communications	Communications Department - Community Periodical Program	No	\$0	\$0	\$0	\$30	\$0	\$30	\$30	\$30
Communications	Communications Department - Promotional Spots Program	No	\$35	\$35	\$35	\$35	\$35	\$35	\$35	\$35
Board of County Commissioners	Board of County Commissioners - Office of Commission Auditor	No	\$0	\$0	\$0	\$4	\$4	\$4	\$4	\$4
Total Transfer to other Departments			\$35	\$35	\$195	\$230	\$39	\$69	\$69	\$69

**PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO COMMUNITY AND ECONOMIC DEVELOPMENT**

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Total Transfer from other Departments										

may include capital funds as well

**SELECTED LINE ITEM HIGHLIGHTS**  
**Department: Community and Economic Development**  
(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Submission
Contract Temporary Employee Costs	21510	\$92	\$162	\$174	\$127	\$105	\$0	\$61	\$25
Travel Costs	31210	\$13	\$11	\$18	\$9	\$5	\$10	\$5	\$10
Communications Department for Promotional Spots and Community Periodical Programs	31430	\$23	\$30	\$30	\$65	0	\$65	\$65	\$65
County Attorney's Office for Legal Services	21210	\$131	\$160	\$160	\$160		\$0	\$0	\$0
County Manager's Office	31030	\$0	\$50	\$99	\$0	\$0	\$0	\$0	\$0
Office of Commission Auditor	21030	\$0	\$0	\$0	\$4	\$0	\$4	\$4	\$4
Indirect Costs	32120	\$484	\$518	\$621	\$369	\$332	\$477	\$376	\$406
Legal Advertisements	31410	\$272	\$101	\$141	\$68	\$93	\$122	\$76	\$85

# CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

## 2007-08 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Community and Economic Development

	2006-07	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	0	1,909	370	554	2,116	1,310	0	0	0	6,259
<b>Total:</b>	<b>0</b>	<b>1,909</b>	<b>370</b>	<b>554</b>	<b>2,116</b>	<b>1,310</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,259</b>
<b>Federal Government</b>										
Comm. Dev. Block Grant - 1993	0	300	0	0	0	0	0	0	0	300
Comm. Dev. Block Grant - 1996	0	700	0	0	0	0	0	0	0	700
Comm. Dev. Block Grant - 1997	0	75	0	0	0	0	0	0	0	75
Comm. Dev. Block Grant - 1998	0	515	0	0	0	0	0	0	0	515
Comm. Dev. Block Grant - 1999	0	849	0	0	0	0	0	0	0	849
Comm. Dev. Block Grant - 2000	0	306	0	0	0	0	0	0	0	306
Comm. Dev. Block Grant - 2001	0	78	0	0	0	0	0	0	0	78
Comm. Dev. Block Grant - 2002	0	1,516	0	0	0	0	0	0	0	1,516
Comm. Dev. Block Grant - 2003	0	1,121	0	0	0	0	0	0	0	1,121
Comm. Dev. Block Grant - 2004	0	1,796	0	0	0	0	0	0	0	1,796
Comm. Dev. Block Grant - 2005	0	1,002	0	0	0	0	0	0	0	1,002
Comm. Dev. Block Grant - 2006	0	1,140	0	0	0	0	0	0	0	1,140
Comm. Dev. Block Grant - Future	0	0	750	750	750	750	0	0	0	3,000
Community Development Block Grant 2007	2,879	2,879	0	0	0	0	0	0	0	2,879
Emergency Shelter Grant	277	373	0	0	0	0	0	0	0	373
EPA Grant	0	3,252	0	0	0	0	0	0	0	3,252
HODAG	0	149	0	0	0	0	0	0	0	149
Home - 1995	0	170	0	0	0	0	0	0	0	170
Home - 2000	0	229	0	0	0	0	0	0	0	229
Home - 2002	0	500	0	0	0	0	0	0	0	500
Home - 2007	557	557	0	0	0	0	0	0	0	557
Rental Rehabilitation	0	200	0	0	0	0	0	0	0	200

	<b>Total:</b>	<b>3,713</b>	<b>17,707</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>20,707</b>	
<b>Non-County Sources</b>													
	Other - Non County Sources	0	520	0	0	0	0	0	0	0	0	520	
	<b>Total:</b>	<b>0</b>	<b>520</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>520</b>	
<b>State of Florida</b>													
	Florida Department of Environmental Protection	0	2,630	0	0	0	0	0	0	0	0	2,630	
	State Hurricane Trust Fund	0	124	0	0	0	0	0	0	0	0	124	
	<b>Total:</b>	<b>0</b>	<b>2,754</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,754</b>	
	<b>Department Total:</b>	<b>3,713</b>	<b>22,890</b>	<b>1,120</b>	<b>1,304</b>	<b>2,866</b>	<b>2,060</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>30,240</b>	



# CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

## 2007-08 Proposed Capital Budget and Multi-Year Capital Plan

Recreation and Culture									
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE	TOTAL
<b>Historic Preservation</b>									
GOULDS COMMUNITY DEVELOPMENT CORPORATION (CDC) STOREPORCH ACQUISITION AND REHABILITATION	722	75	75	50	0	0	0	0	922
HISTORIC HAMPTON HOUSE RESTORATION	460	350	1,477	1,477	1,478	0	0	0	5,242
<b>Park, Recreation, and Culture Projects</b>									
ART SOUTH CULTURAL CENTER REHABILITATION AND IMPROVEMENTS	0	23	0	0	0	0	0	0	23
CITY OF OPA-LOCKA NILE GARDEN PARK - PHASE I	0	50	0	0	0	0	0	0	50
CITY OF OPA-LOCKA SEGAL PARK REHABILITATION - PHASE I	0	120	0	0	0	0	0	0	120
CITY OF OPA-LOCKA SHERBONDY PARK RENOVATION	0	371	350	350	0	0	0	0	1,071
ONE ART CULTURAL CENTER RENOVATIONS	586	67	0	0	0	0	0	0	653
<b>Neighborhood and Unincorporated Area Municipal Services</b>									
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE	TOTAL
<b>Infrastructure Improvements</b>									
CAMILLUS HOUSE COTTAGES AT NARANJA WATER MAIN INSTALLATION	19	91	0	0	0	0	0	0	110
CITY OF NORTH MIAMI BEACH HIGHLAND VILLAGE SEWER IMPROVEMENTS AND CONNECTIONS	962	2,641	1,944	1,943	0	0	0	0	7,490
CITY OF NORTH MIAMI BEACH NE 168 STREET ROADWAY IMPROVEMENT	0	300	0	0	0	0	0	0	300
CITY OF NORTH MIAMI BEACH NE 21 AVENUE ROADWAY IMPROVEMENT	0	150	0	0	0	0	0	0	150
CITY OF OPA LOCKA ALI-BABA WEST (27TH AVE TO DOUGLAS RD) STREET IMPROVEMENTS	0	185	121	119	0	0	0	0	425
CITY OF OPA-LOCKA CURTIS DRIVE FIRE PROTECTION IMPROVEMENTS	0	644	523	521	0	0	0	0	1,688
CITY OF SOUTH MIAMI RECONSTRUCTION OF CHURCH STREET - PHASE IV	107	148	147	138	0	0	0	0	540
CITY OF SWEETWATER DRAINAGE IMPROVEMENTS	59	479	479	477	0	0	0	0	1,494
HABITAT FOR HUMANITY SHRADERS HAVEN INFRASTRUCTURE	0	168	148	148	0	0	0	0	464
MIAMI-DADE OCED DESIGN OF STREET IMPROVEMENTS	56	130	8	8	0	0	0	0	202
MIAMI-DADE OCED VISTA VERDE INFRASTRUCTURE IMPROVEMENT RESERVE	0	127	93	87	0	0	0	0	307
MIAMI-DADE OCED WEST LITTLE RIVER RIGHTS-OF-WAY IMPROVEMENTS PHASE 4A AND 4B	31	99	92	90	0	0	0	0	312
NARANJA PRINCETON CDC SUNNY HAVEN WATER AND SEWER IMPROVEMENTS	0	52	52	46	0	0	0	0	150
UNIVERSAL TRUTH CDC VISTA VERDE INFRASTRUCTURE IMPROVEMENTS	289	292	291	291	0	0	0	0	1,163
<b>Neighborhood Service Centers</b>									
LITTLE HAVANA ACTIVITIES AND NUTRION CENTERS	0	87	57	56	0	0	0	0	200
DRA OLGA MARIA MARTINEZ SENIOR CENTER	0	87	57	56	0	0	0	0	200
<b>Health and Human Services</b>									
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE	TOTAL
<b>Day Care Facilities</b>									
OUR CHILD CARE, INC. DBA OUR LITTLE ONES	33	0	0	0	0	0	0	0	33
YMCA GEORGE WASHINGTON CARVER CHILD DEVELOPMENT CENTER	0	200	0	0	0	0	0	0	200
<b>Homeless Facilities</b>									
BETTERWAY BUILDING REHABILITATION	68	192	0	0	0	0	0	0	260
CAMILLUS HOUSE BECKHAM HALL IMPROVEMENTS	105	114	114	113	0	0	0	0	446
CARRFOUR VILLA AURORA HOMELESS FACILITY	103	869	0	0	0	0	0	0	972
MIAMI-DADE DEPARTMENT OF HUMAN SERVICES REPAIR AND RENOVATE HUMAN SERVICES FACILITIES	0	167	117	116	0	0	0	0	400
<b>Human Services Facilities</b>									

CITY OF SWEETWATER MILDRED AND CLAUDE PEPPER SENIOR CENTER IMPROVEMENTS	0	239	239	232	0	0	0	0	710
GALATA INTERGENERATIONAL COMMUNITY RESOURCE CENTER	0	30	0	0	0	0	0	0	30
JEWISH COMMUNITY SERVICES SEYMOUR GELBER SENIOR CENTER IMPROVEMENTS	42	60	58	58	0	0	0	0	218
MIAMI LIGHTHOUSE FOR THE BLIND FACILITY IMPROVEMENTS	0	45	0	0	0	0	0	0	45
UNIDAD OF MIAMI BEACH NORTH BEACH SENIOR CENTER ACQUISITION AND IMPROVEMENTS	0	300	275	275	0	0	0	0	850
<b>Economic Development</b>									
	<b>PRIOR</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>2012-13</b>	<b>FUTURE</b>	<b>TOTAL</b>
<b>Future Capital Projects</b>									
FUTURE COMMUNITY DEVELOPMENT BLOCK GRANT CAPITAL PROJECTS	0	750	750	750	750	0	0	0	3,000
<b>Department Total:</b>	<b>3,642</b>	<b>9,615</b>	<b>7,410</b>	<b>7,345</b>	<b>2,228</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,240</b>

# GENERAL DEPARTMENTAL NON-OPERATING DETAILS

Department: Community and Economic Development

(\$ in 000s)

## EXPENDITURE NON-OPERATING

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>EXPENDITURES</b>									
Debt Service	EDI	\$0	\$0	\$0	\$0	\$0	\$0	\$1,991	\$2,025
Debt Service	BEDI	\$0	\$0	\$0	\$0	\$0	\$0	\$262	\$254
<b>Totals:</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,253</b>	<b>\$2,279</b>
<b>Totals:</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Totals:</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Totals:</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>